

GENERAL ANNOUNCEMENT

COMPANY NAME : HARBOUR-LINK GROUP BERHAD
 STOCK NAME : Harbour
 Date Announced : 24 October 2025

Type : **Announcement**
 Subject : **Transactions (Chapter 10 of Listing Requirement)**
Recurrent related party transactions
 Description : Harbour-Link Group Berhad (“**HLGB**”)
 Recurrent related party transactions (“**RRPT**”) – variation between actual value and estimated value by 10% or more

Further to the announcement made on 28 May 2025, the Company wishes to announce that the actual value of the RRPT below has exceeded the estimated value of RRPT disclosed in the Circular to Shareholders dated 28 October 2024 (“**Circular**”) by more than 10%. Further details are as follows:

Company in Harbour-Link Group	Mandated Related Party	Nature of Transactions	Estimated Value as disclosed in the Circular RM	Actual Value transacted from 26 November 2024 to 24 October 2025 RM	Difference between Actual Value & Estimated Value RM	Percentage of Difference between Actual Value & Estimated Value %	Reason for the Difference
Harbour-Link Logistics Sdn. Bhd. (“HLL”), Harbour Services Corporation Sdn. Bhd. (“HSC”), Harbour Agencies (Sarawak) Sdn. Bhd. (“HAS”), Sarawak Edible Oils Sdn. Bhd. (“SEO”) and HLG Equipment Sdn Bhd. (“HLGEQ”)	Harbour-Link Agencies Sdn Bhd (“HLA”)	Provision of forwarding services by the Group	200,000	3,779,277.68	3,579,277.68	>100%	Increase in the provisioning of forwarding services by the Group to the Related Party following the appointment of HLL as their integrated logistics provider for newly secured contracts.

This announcement is dated 24 October 2025